

## Towards a Digital Health Curriculum for Health Workforce for the African Region: A Scoping Review

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**Background:** Digital technologies are fast gaining space in health. A skilled workforce is required to use existing and emerging technologies that support healthcare. However, existing medical informatics curriculum from the USA, UK, and African regions reveal gaps in the required competencies for a digital health worker, especially for the African region. Therefore, this study aimed to identify the need for and suggest a structure of the digital health curriculum for the African region.

**Methods:** The study retrieved articles published in English between 2000 and 2019 from PubMed Central, Google Scholar, and Biomedical Central. Only 39 that addressed any form of pre-service and/or in-service training of the digital health workers were included in the review. Also, eight national eHealth strategies and 13 medical informatics curricula from the USA, UK, and African regions were reviewed to determine the gaps and suggest a structure of the digital health curriculum suitable for the African region.

**Results:** Many countries in the African region have developed eHealth strategies that highlight the need to train the digital health workforce. Results showed the knowledge gaps of a communicator, a collaborator, a professional technologist, an advocate, and a manager required of digital health workers in the African region. However, the existing digital/health informatics programmes in the region lack balanced course programmes to develop these core competencies. Besides, the corresponding online training is modeled after the traditional face-to-face training, thus limiting the opportunity for in-service health workers. Validation of the Lesotho curriculum confirmed only 10 modules are suitable to develop a rounded digital health worker (particularly health leaders) for the African region.

**Conclusions:** Since it is important to develop the competencies consistent with the local health systems to realize the full benefits of eHealth technologies, the African region needs to bridge their human resource gaps. Thus, African countries need to first develop or adopt a digital health worker competency framework and then re-organize their national health training curriculum to ensure a standardized/universal eHealth curriculum for training the digital health workforce. Future works will assess the digital health worker competencies and expected outcomes for the African region.

**Keywords:** Competence, Curriculum, Digital Health, eHealth, Health Worker, In-Service, Training

### 1 Background

*Digital health* (DH) is considered to be an umbrella term encompassing eHealth and mHealth, as well as emerging and developing computing areas such as artificial intelligence and the internet of things that support healthcare [1] [2]. Whereas *technology* has also been defined as "... any product that can be used to create, view, distribute, modify, store, retrieve, transmit and receive information electronically in a digital form" [3], *Digital Health Technologies* (DHT) widely refer to eHealth technologies that present new or improved ways of delivering healthcare, conducting health promotion activities and monitoring public health [2] [4]. The technologies are geared toward meeting the growing demand for healthcare [4] [5]. The human resources required to design, deploy, manage and/or use these technologies in support of healthcare need to be properly trained [6]. Of particular interest to this study are health workforce skills, which include skills, experience, and knowledge to apply eHealth in the management and delivery of care to individuals and support of eHealth services [7]. Thus, a diverse workforce herein referred to as *Digital Health Worker* (DHW), needs to be engaged holistically to develop, operate and support the national eHealth environment [7]. This workforce can be drawn from multiple professional backgrounds and diverse service providers [5] such as clinicians, health informatics professionals, IT professionals and professional managers [8]. Although Ahonen *et al* [9] pointed to the need for a multi-

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professional curriculum and a combination of trainable competencies for quality DH and welfare service development, these competencies are greatly lacking not only in the African region but across the world [10]. To date medical training institutions, have not integrated core courses that develop competencies of professional to use DHTs for patient care in their academic curricular [11]. Therefore, graduates from these medical training institutions have continued to lack the multi-professional requirement for a health worker to possess requisite skills to use digital technology to support healthcare. Consequently, Barakat *et al* [5], argue for education and training of healthcare professionals in the latest tools and methods to accelerate acceptance and use of digital technologies to collect, use and share information to support healthcare delivery. Besides, health workers need to be retrained to use emerging DHTs as they continue to evolve. .

Users may engage in using different DHTs that require different competencies or may use the same technology with broad functionality but still require different levels of competencies. The World Health Organisation (WHO) suggests that training and education programmes will need to ensure that the workforce can use digital technologies proficiently in many settings, whether in the delivery of care (*operational level*), its management and administration (*tactical level*), or in health systems planning and management (*strategic level*) [4]. However, most of the health workforce, especially in the African region, lack core competencies that are required to use digital technologies. Thus, the benefits of DH are not fully realised. Furthermore, attaining a competent workforce is strained by limited or lack of capacity to develop and sustain such a workforce. The curriculum can be tailored to train pre-service or in-service health workers. Furthermore, training modules and online courses are suggested for DHWs who may be remote from training institutions [4].

According to Lynott *et al* [12], the current health systems' training is not standardized and lacks the content that may be required to address the DHW needs. As such, a curriculum is required to guide the required training of health workers to equip them with the required competencies to implement, operate and use eHealth technologies [13]. For example, such training modules should incorporate the universal eHealth components, like electronic health records [12] with an aim to strengthen the training of health workers. This will increase the number of healthcare professionals with DH competencies to support improved healthcare and quality service delivery [14]. Given this background, this paper aimed to identify the need for, and suggested a structure for the DH curriculum for the African region, through exploring; *what DH training needs existed for the African region*, and *what structure of the DH curriculum could guide the pre-service and in-service training of the DHWs across the African region*.

The rest of this paper is organised as follows: Section 2 discusses the state of DH workforce and a conceptualization of required DH training in the African region. Section 3 presents the scoping review methodology that was followed in this study. Section 4 presents results for the proposed DHW training curriculum for the African region and assessment of required competencies in selected training programmes across the world. In Section 5 is a discussion of the required DHW competencies leading to a structure of the DHW training curriculum (both pre-service and in-service training curricular) suitable for the African region. Finally, the conclusion and possible future works are presented in Section 6.

## 2 State of DH Workforce and Conceptualization of Training Competencies in the African Region

### 2.1 The African Region DH Situation

Besides the shortage of trained healthcare professionals working in Africa, less than 50% of Africans have access to good health facilities [15]. This situation can be improved by DHTs and several innovations continue to be developed to bridge the gaps. However, these innovations are not matched to the requisite health worker usage skills [6]. According to Steen and Mao [8], there is a lack of skills among the health workers for mHealth, eHealth, telehealth, health information technology, and telemedicine applications as well as wearable technologies, big data and use of artificial intelligence in healthcare. The lack is also experienced in the design, deployment, and management of DH systems [6]. Several eHealth strategies for countries in the African region identified the lack of skilled DH workforce among the challenges to their eHealth strategic objectives [13] [16] [17] [18] [19] [20] [21] [22]. One way to bridge the gaps is by way of appropriate training of DHs [14].

Actually, countries across the African region are at different stages of implementation of the Digital systems. These countries have identified the need to train a DH workforce as one of the key components of their DH programs [16] [17] [18] [19] [20] [21] [22]. The last survey on eHealth conducted in 2015/2016 in the region, showed that 18 out of 33 countries were offering pre-service training in eHealth, while 19 out of 33 countries were implementing eHealth capacity building for in-service health professionals [23]. From this survey, it is clear that countries in the African region lack trained health workers with the capacity to design, deploy and manage eHealth

projects and programmes [6] [7]. The lack of well-trained ICT professionals, insufficient awareness and experience in the use of ICTs remain important challenges to eHealth success in a developing country [6] [24]. The problem is aggravated by limited opportunities for education in eHealth with most courses available only at the post-graduate level [18]. For example, Uganda's eHealth strategy expresses this as a deficit of adequate health informatics skills that need to be addressed [19]. Generally, the African region lacks a standard DH curriculum to guide the training of the health workforce in the region; this poses a risk for fragmented and uncoordinated DH skills workforce development. Workforce training are activities planned to make DH knowledge and skills available through internal expertise, technical cooperation, or the private sector [25]. It includes establishing eHealth education and training programs for the DH capacity building.

Largely, the above problem can be addressed through a mix of continuing education programmes like in-service training and pre-service training courses embedded in the main training curriculum as previously recommended [6] [26]. Specialized eHealth technology training, short eHealth training programmes or online courses should be provided as part of the continuing education for health workers; relevant ICT courses can be introduced in the curricula of all healthcare training institutions [6] [26]. To address the lack of ICT skills among the DH workforce, ITU's report on ICT for health recommends that a basic start is the adaption of medical students' curricula to include more courses about the new advancements of ICTs and eHealth [27]. Moreover, one of the recommendations of the WHO World Health Assembly A71 resolution on DH relates to health workforce development and skills in DH, i.e. "to build, especially through digital means, capacity for human resources for digital health, as appropriate, across both health and technology sectors, and to communicate areas of specific need to the World Health Organization in order to receive appropriate technology assistance" [28]. Ultimately, to address this gap, some countries in the region such as Kenya, Ghana, Rwanda, South Africa, Uganda and Zambia among others embarked on implementing this resolution through the development of eHealth strategies. For example, Uganda's eHealth strategy identified the need to 'develop and enforce an eHealth Curriculum Framework to be followed by different training providers in developing and delivering Health training' [19]. A standardized structure for the DHW curriculum is expected to produce professionals who can adapt to the fast-changing eHealth technological environment and thus, can work across the board.

## 2.2 The BioMedical/Health Informatics Training Curriculum

In order to produce professionals with the required competencies to perform particular tasks, formal training institutions have used the model of a training curriculum. According to McNay [29], as summarised in [30], a *curriculum* can be considered to be a written plan of a degree programme, a syllabus, a course outline, a course study, a course guide, or a learning package. Thus, the *digital health curriculum* may be a dedicated bio medical/health informatics degree programme or syllabus [26], a course within medical professional pre-service training programme, a specialised eHealth technology study programme, a learning package for the in-service staff or an online eHealth technology training package which must be properly structured and documented. Whether they are in or outside the school, any planned training is considered part of a curriculum [31].

### Types of Training in the Healthcare Profession.

In the healthcare profession, commonly used modes of health worker training include *pre-service training* and *continuing training* [32], which Asamoah-Odei, *et al* [6] further suggest for the systematic education for health workers in DH. *Pre-service training* is the formal training provided by the health institution to introduce core skills earlier to health workers during their formal training [33]. *Continuing training* embodies in-service training, refresher training, and or supportive supervision [34] [35]. *In-service training* or refresher training is training received by existing staff after their formal/initial professional training. The purpose of in-service is to acquaint employees with new skills, methods, procedures and or processes required to better their work performance [36]. Although in-service training is considered to be expensive requiring the trainees to leave their workplaces [33] [34], it is also considered to be very effective in healthcare cycles and has greatly facilitated the transfer to ICT-based work skills and routines among health professionals [37]. Supportive supervision is recommended for healthcare where supervisory visits provides better opportunities to improve work knowledge and skills [35]. Asamoah-Odei, *et al* [6] argue that such systematic education must be at the heart of any strategy designed to facilitate eHealth. In fact, the GEEKS and I-LEAD programmes from the Centres for Disease Control (CDC) have expressed need to develop or adopt diverse DH training programmes for the African region. They have suggested that learning exchange visits and continuing education are crucial for quality improvement in healthcare [38]. Therefore, to guide the proper (systematic and quality) training of DHWs for the African region, this study explored competencies that qualify the healthcare workers and discuss the need to impart similar competencies to a DHW.

### Healthcare Professional Competencies.

To identify the professional competencies required for digital health personnel/health worker, this study reviewed three key frameworks/models for training healthcare professionals, i.e., CanMEDs framework [39], education model for equipping health professionals (with a focus on in-service personnel) with mHealth skills [11], and the European Digital Competence Framework [3] [40].

#### A. The CanMEDS Framework

The CanMEDS framework [39] has been widely used across countries to guide training in the different branches of medical education including nursing education [5]. The framework stipulates six integrated sets of roles to qualify as a medical expert, i.e., a communicator, collaborator, manager, health advocate, scholar and professional (see Table 1). In training a DHW, we argue that since they provide services that support healthcare, their learning outcomes should be aligned to most of the roles of a medical expert in the CanMEDS framework. Besides, the use of DHTs does not exempt healthcare workers and professionals at all the levels (strategic, tactical, and operational) of the healthcare system from utilizing the competencies developed by the CanMEDS framework. If properly used, the technologies aid their skills in communication, collaboration, decision-making, clinical competence, and health promotion among others, to advance care and wellbeing for all.

Table 1: Competencies of a Healthcare Professional as adapted from CanMEDS framework [39]

Roles	Brief Description	Competencies
<b>Communicator</b>	<ul style="list-style-type: none"> <li>Communicator and a facilitator of the dynamic doctor-patient relationship (before, during &amp; after the medical encounter)</li> </ul>	<ul style="list-style-type: none"> <li>Communication skills to establish rapport &amp; trust</li> <li>Facilitation skills for shared decision-making &amp; plan of care</li> </ul>
<b>Collaborator</b>	<ul style="list-style-type: none"> <li>Working in partnership with others involved in the care of an individual/group</li> </ul>	<ul style="list-style-type: none"> <li>Effective collaboration skills</li> <li>Domain knowledge/expertise</li> </ul>
<b>Manager</b>	<ul style="list-style-type: none"> <li>Active engagement of all physicians as integral participants in healthcare decision-making</li> </ul>	<ul style="list-style-type: none"> <li>Planning &amp; strategic thinking e.g. in resource allocation</li> <li>Problem-solving &amp; Decision-making</li> </ul>
<b>Health Advocate</b>	<ul style="list-style-type: none"> <li>Use of activities to advance the health and well-being of patients, communities, and populations</li> </ul>	<ul style="list-style-type: none"> <li>Health promotion</li> <li>Policy formulation</li> </ul>
<b>Scholar</b>	<ul style="list-style-type: none"> <li>A lifelong commitment to reflective learning, as well as the creation, dissemination, application, and translation of medical knowledge</li> </ul>	<ul style="list-style-type: none"> <li>Create, disseminate, apply and translate medical knowledge,</li> <li>Facilitate the education of their students, patients, colleagues, and others.</li> </ul>
<b>Professional</b>	<ul style="list-style-type: none"> <li>Dedication to health care of others</li> <li>Mastery of a complex body of knowledge and skills, as well as the art of medicine</li> </ul>	<ul style="list-style-type: none"> <li>Clinical competence</li> <li>Code of ethics - appropriate attitudes and behaviors, integrity, altruism, personal well-being, and to the promotion of the public good within their domain</li> </ul>

#### B. Education Model for Equipping Health Professionals with mHealth Skills

Slovensky *et al* [11] proposed a model for preparing health professionals (with professional clinical knowledge and skills) in the deployment and use of mHealth interventions. Their model presents five key knowledge areas in the preparation of a health professional to use biomedical and communication technologies including digital communication skills, technology literacy, and usage skills, deploying telehealth products and services, regulatory and compliance issues, and telehealth business case (see Figure 1). Also, they highlight the need to address organizational issues especially as part of in-service training and collaborations. The organizational context in the African region consists of the country’s health system including both the public and private healthcare institutions. Membership to the DH workforce drawn from different professional backgrounds, with varying skills, requiring tailor-made induction or in-service training to prepare them for optimal use of the DHTs at work.

Thus, in their model for preparing health professionals (with clinical knowledge and associated technical skills) to deploy mHealth, Slovensky *et al* [11] identified the following as required core competencies for a DHW;

- Digital communication skills are provided to acquaint the health worker in the use of various digital communication technologies in a rapidly changing communication environment. Unlike basic communication skills that can be outlined in a simple document, digital communication is a behavioral

skill best learned through the application, feedback, and practice [11] and impacts the encounter in an examination room [12].



Figure 1: Education Model for Equipping Health Professionals with m(e)Health Skills adopted from Slovensky et al [11]

- Technology literacy and usage skills are required for the DHW to use digital technologies and more so, know when to use technology to support healthcare. Rather than the technologies replacing human function in healthcare, it should complement humans such as in-patient consultation.
- Deploying telehealth products and services requires a proper understanding of the technology in addition to using technology to manage multiple stakeholders, policies and organizational dynamics.
- The health workers must understand the regulatory and compliance issues since they work with personal information regulated by the legislation. The organizational context such as the African region's health systems should have patient health information sharing guidelines that the DHW needs to learn and follow in addition to any other technology compliance regulations.
- Understanding the telehealth business case is required for a DHW to appreciate both the clinical and business perspectives for better outcomes. A proper understanding of the business case can enable the DHW to recommend a viable case of DH intervention for the organization.

The model focuses on professionals with an assumed clinical/professional body of knowledge and skills but lacking some or all of the aforementioned body of knowledge/skills to deploy and use eHealth and mHealth. In this respect, we suggest applying this model due to its suitability regards defining the training skills-set for in-service healthcare professionals especially in the African region, where healthcare professionals lack the required eHealth competencies in addition to low levels of basic ICT skills.

### C. The European Digital Competence Framework

The European digital competency framework [3] [40] highlights the major areas of any digital competence, which we associate with the needed competency for a DHW including;

- Competency in information and data literacy enables the DHW to identify, locate and retrieve the relevant health information in addition to storing and managing them in a digital format.
- Communication and collaboration competency enables the use of eHealth technologies to interact, exchange information, engaging in citizenship, and collaborate netiquette and managing the digital identity of clients.
- The handling of healthcare digital content includes creation and management. Data (clinical, referral, care, patient historical data among others) contributes a greater percentage to the digital content created in a healthcare environment. The need for big data analytics (mining) was previously predicted as important skills for the future (the present) informaticians [41]. Therefore, the present and future DHW needs skills in big data analytics including an understanding of how to make improvements and integrate information and content into an existing body of healthcare knowledge while following applicable copyright and licenses (authorization) procedures.
- A DHW with privacy and safety skills can appropriately enforce the protection of digital devices, personal data, and privacy measures. It also covers health protection and wellbeing in addition to protecting the environment.

- Problem-solving competency allows the digital worker to identify digital technology needs and gaps and creatively use digital technologies to solve technical problems. The DHW needs to keep to-date with the digital evolution. In addition, competency in problem-solving includes improving/modifying existing solutions in new problem contexts, troubleshooting complex issues that require eHealth technological innovations or even troubleshooting and fixing problems in the technologies. Unlike the European context where expertise is readily available, in the African context, the responsibility to fix minor failures e.g., destination unreachable due to the unpowered access point in a facility setting may belong to the health worker.

Based on the above frameworks' DH competencies for the health workforce and Mantas *et al* [26] recommendation to developing countries to adapt the required knowledge, skills, and competencies with regard to the level of technology; we suggested to bridge such gaps in the skills for the DHW in the African region by integrating the competencies from the Education Model Equipping Health Professionals with mHealth Skills [11] and European digital competency framework [3] [40]. The integration of these competencies is to guide the training of the DH worker's branch of medical education as per the CanMEDs framework [39] as recommended by [5] (see Figure 2).

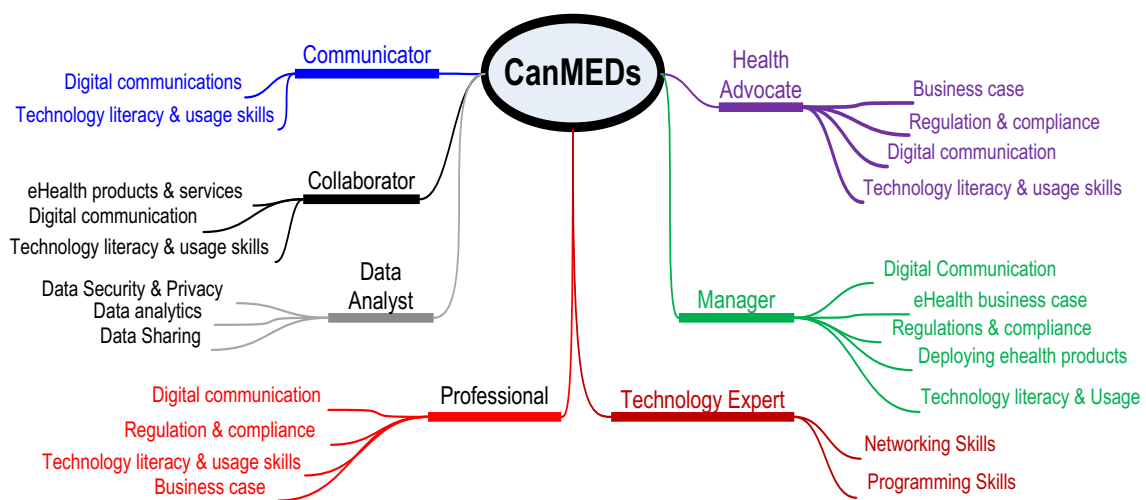


Figure 2: Proposed Learning Requirements for a DHW for the African Region

In this regard, we considered the competencies for a DHW and categorized them as in Figure 2, according to the roles of the CanMEDS framework for a health professional. We developed upon the three-domain areas of methods and technologies for healthcare data processing, medical sciences, and health system organization and informatics as recommended by the International Medical Informatics Association as highlighted in [41]. The expectations for a DHW include being a good communicator, a collaborator, a professional, an advocate and a manager; analyst of the big health data generated, protect the security and privacy of health data/information in their care and being able to fix minor failures in the technologies they use. It should be realized that the required levels of competencies might vary according to the expectations of the work position. Some of the training may only be basic/foundational, intermediary, advanced or even specialized / expert [40].

### 3 Methods

The study used both published and grey literature in the review, review of peer-reviewed literature, eHealth strategies and existing DH training curricula across the globe.

**Searching:** Peer-reviewed articles related to DH training and or curriculum were retrieved from PubMed Central, Google Scholar, and Biomedical Central. The databases were selected on the basis that most biomedical and health informatics publication is indexed in PubMed and Biomedical central. Any other publication on medical related training on use of digital technologies that is not indexed by these two can be retrieved via google scholar. The following search strings were used;

- PubMed Central: (((((digital[Title/Abstract] OR electronic[Title/Abstract]) OR computerized[Title/Abstract]) AND health[Title/Abstract]) OR healthcare[Title/Abstract]) AND curriculum[Title/Abstract]) OR syllabus[Title/Abstract]) AND ("2000/01/01"[PDAT] : "2019/03/31"[PDAT]);

- (b) Biomedical Central: (((((((digital[Title/Abstract]) OR electronic[Title/Abstract]) OR computerized[Title/Abstract]) AND health[Title/Abstract]) OR healthcare[Title/Abstract]) AND curriculum[Title/Abstract]) OR "training program"[Title/Abstract]) OR "training programme"[Title/Abstract]) OR syllabus[Title/Abstract]; and
- (c) Google Scholar: "digital health" AND "electronic health" AND curriculum OR "training program" OR "training programme" OR syllabus. The search returned 2502, 111, and 918 in PubMed central, Biomedical Central and Google scholar respectively.

For grey literature, we searched the websites of medical and or health informatics training institutions/organisations. Websites of the ministries of health in the African region were also searched for eHealth respective country's eHealth strategies.

**Inclusion/exclusion criteria:** Articles were included in the review if they addressed any type of health worker pre-service training or continuing education (in-service training) in the use of ICT or eHealth technologies (including mHealth, telemedicine, health information systems, among others) to support healthcare. We included only those articles published in English language literature between 2000 to 2018. This is because the term eHealth started to be used in literature around the year 2000 [42]. Articles that lacked consideration for DHW skills training and those that generally focused on medical worker training without attention to equipping them for the digital environment were excluded. Also included in the review were national eHealth strategies of six countries in the African region, and select health informatics training curriculum across the globe. The medical training institutions and ministries of health were purposively selected. The criteria for inclusion were; (1) the academic institution/organisation had pioneered training programmes on DH systems in their respective regions, (2) the training institution/organisation had researched for, promoted or partnered with government in the implementation of eHealth programs within their respective countries or states, (3) the country had developed eHealth strategy, and (4) the country was advocating for the implementation of eHealth systems in its healthcare practices.

**Data extraction and synthesis:** Two reviewers were involved in extracting data from the articles that were included in the review. Data extraction was guided by the learning requirements (competencies) for a DHW for the African region (Figure 2) that was developed from the CanMEDs framework, education model for equipping health professionals with mHealth skills, and the European Digital Competence Framework. Key features that were considered for the peer-reviewed articles were: author, year, type of study, themes regard DH training such as human resource needs, skills gaps, required competencies of a DHW, etc. Data from eHealth strategies included; author/ministry of health, country, document title, year, eHealth human resource gaps/challenges and recommendations. Then, data from selected training included the title of the DHW training programme, institution or organisation that was offering it, the study type (pre-service/in-service) and the number of courses that attempted to develop the core competencies expected of a DHW.

To identify the gaps that justified the need for a DH training curriculum for the African region, a meta-synthesis of the primary data was done. The data were synthesised by the themes regards the state of DH training, what the ministries of health in the African region said regards DHW needs and the existing human resource gaps/challenges in the African region. These themes guided the integration and interpretation of our study findings.

## 4 Results

In this review, only 63 documents were included in the reporting after the screening of originally identified 1,233 non-duplicate records that met the search criteria and applying the exclusion criteria as shown in Figure 3. The records included 39 peer review documents and reports on eHealth/DH human resource capacity needs, digital competency, and health worker training from WHO and regional governments like the European Union, East African community among others; 13 health/medical informatics training curriculum; and 08 national eHealth strategies.

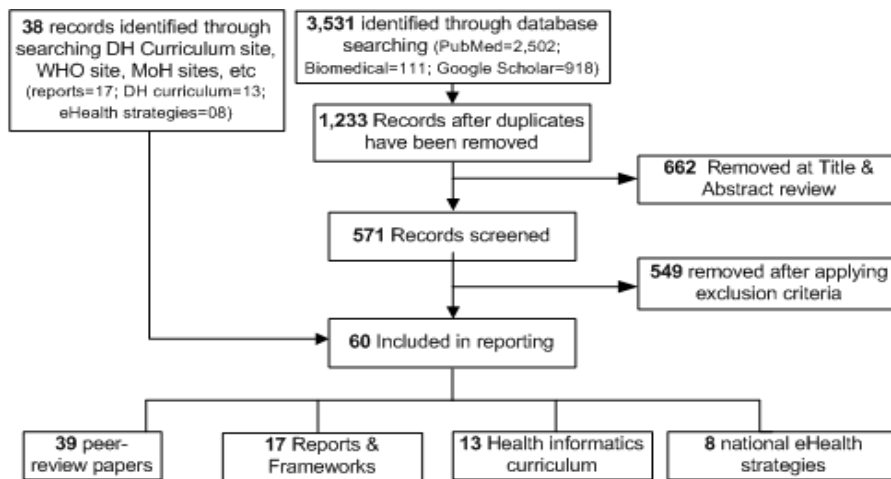


Figure 3: Flow-chart showing the search strategy and inclusion/exclusion criteria

Key features of the peer-reviewed records that were included in the review discussed components of the healthcare professional curriculum, expected competencies of a DHW, and the need to equip the health workers with digital skills. According to Hersh *et al* [43], it is important to identify and develop competencies consistent with the local health systems that are needed to realize the full benefits of eHealth technologies. Consequently, we first identified the need for a DH curriculum to guide the proposed structure for the African region.

#### 4.1 Need for DH worker training curriculum for the African region

This was guided by reviewing the eHealth strategies for eight African countries. The choice of countries for review of eHealth strategies was based on their efforts towards national implementation of eHealth. Additionally, the assessment of the selected DHW training programmes across the globe was done. Results in Table 2 show the gaps in human resources required to use digital technologies as identified by individual countries. To note is that the review revealed similar, but broad knowledge gaps/challenges across the African continent (see Table 2).

Table 2: Human resource needs as identified by eHealth strategies of eight African countries [13] [16] [17] [18] [19] [20] [21] [22]

Author, (year) Title of document	Country	Identified eHealth knowledge gaps/challenges	Recommendations
<b>Kenya Ministry of Health, (2017)</b> <b>Kenya National eHealth Policy 2016-2030</b>	Kenya	<ul style="list-style-type: none"> <li>-Expertise in eHealth applications</li> <li>-Skills needed to use and maintain eHealth systems</li> <li>-Technical knowledge to support other users of eHealth system</li> </ul>	<ul style="list-style-type: none"> <li>-Develop &amp; incorporate a universal curriculum in IT training in health training institutions</li> <li>-Capacity building / online &amp; change management training</li> </ul>
<b>Uganda Ministry of Health, (2016)</b> <b>Uganda National eHealth Strategy and Policies</b>	Uganda	<ul style="list-style-type: none"> <li>-Insufficient biomedical/medical informatics experts and trained ICT professionals</li> <li>-Inadequate integration of eHealth skills into existing health professional training curricula</li> <li>-Inadequate awareness of electronic information security and privacy measures</li> </ul>	<ul style="list-style-type: none"> <li>-Conduct DHW training and skills need assessment</li> <li>-Develop, adopt or adapt eHealth skills and competencies framework</li> <li>-Develop &amp; enforce eHealth Curriculum Framework</li> <li>-Conduct Personal Information Privacy training and awareness</li> </ul>
<b>Ghana Ministry of Health, (2010)</b> <b>Ghana National eHealth Strategy</b>	Ghana	<ul style="list-style-type: none"> <li>-Low levels of computer literacy / low adaptation to current ICT trend</li> <li>-Very limited exposure to ICT during training</li> <li>-Lack of professional training in the management of eHealth</li> <li>-ICT capacity building is directed to use training in the use of applications, not technical skills</li> </ul>	<ul style="list-style-type: none"> <li>-Include basic practical ICT skills in systems that support e-health</li> <li>-Define a standardized e-health competency framework for health workers and health sector information technology practitioners</li> <li>-Embed e-health into their continuing education curricula</li> <li>-Grant access to electronic course materials and to indexed health literature</li> </ul>



<p><b>Malawi Ministry of Health, (2014) The Malawi National eHealth Strategy</b></p>	<p>Malawi</p>	<ul style="list-style-type: none"> <li>-Lack of professional competency in eHealth</li> <li>-Lack of accredited educational programme and or training courses in eHealth</li> <li>-Lack of in-country tailored online educational or training programme, especially for in-service personnel</li> </ul>	<ul style="list-style-type: none"> <li>-Define a standardized eHealth competency framework for health workers</li> <li>-Determine the education and training courses suitable for the development of eHealth workforce capabilities</li> <li>-Establish a national qualification in health informatics for formal training and embed eHealth into the training curricula of post-secondary educational institutions</li> <li>-Collaboration with training institutions to develop, implement and deliver online training in eHealth</li> </ul>
<p><b>Nigeria Ministry of Health, (2016) National Health ICT Strategic Framework 2015-2020</b></p>	<p>Nigeria</p>	<ul style="list-style-type: none"> <li>-Inadequate workforce to develop, use and maintain Health ICT</li> <li>-Lack of method for accreditation/revision of health ICT training curriculum</li> <li>-Lack of clear career paths for Health ICT professionals</li> </ul>	<ul style="list-style-type: none"> <li>-Empower the workforce to develop, use and maintain Health ICT</li> <li>-Develop incentive mechanisms to encourage workforce development of Health ICT skills</li> <li>-Establish a methodology for accreditation and revision of Health ICT training Curriculum</li> <li>-Establish special Health ICT education, training and career paths</li> </ul>
<p><b>South Africa Ministry of Health, (2012) National eHealth Strategy, South Africa 2012/13-2016/17</b></p>	<p>South Africa</p>	<ul style="list-style-type: none"> <li>-No standardized eHealth competency framework for health workers and health IT practitioners</li> <li>-Limited or no workforce to innovate, develop, deploy, maintain and support all eHealth interventions</li> </ul>	<ul style="list-style-type: none"> <li>-Establish a standardized competency framework for DHWs</li> <li>-Train more professionals to innovate, develop, deploy, maintain and support all eHealth interventions</li> </ul>
<p><b>Tanzania Ministry of Health, (2013) Tanzania National eHealth Strategy 2012 – 2018</b></p>	<p>Tanzania</p>	<ul style="list-style-type: none"> <li>-Limited basic ICT training for health workers</li> <li>-Lack of eHealth training curriculum</li> <li>-Lack of online learning platform / digital materials that support eHealth education</li> </ul>	<ul style="list-style-type: none"> <li>-Develop and approve a methodology for delivering blended learning, including basic ICT training for health workers.</li> <li>-Develop an eHealth education or training curriculum/program for various health workers.</li> <li>-Implement the health sector e-learning platform.</li> <li>-Develop digital resources to enable offline learning for areas with limited Internet access along with online learning.</li> </ul>
<p><b>Zambia Ministry of Health, (2017) eHealth Strategy 2017 - 2021</b></p>	<p>Zambia</p>	<ul style="list-style-type: none"> <li>-Lack of ICT skills in healthcare training programmes</li> <li>-Low levels of eHealth practitioners</li> </ul>	<ul style="list-style-type: none"> <li>-Include ICT in the pre-service training curriculum, in-service, task shifting of ICT tasks</li> <li>-Integration of all existing eHealth curricula for modular and cadre-based training, e.g., implement changes to vocational and tertiary training programs for the increasing number of eHealth practitioners</li> </ul>

#### 4.2 Overview of DHW training programmes: assessment of required competencies

In recognition of the need for healthcare professionals to be digitally competent, the European countries have taken steps to provide the required training/learning in the use of eHealth technologies to health workers [10] [40]. A review of how some of the existing DH curriculum/training programmes in the USA, UK, and African countries were geared towards developing the core DH competencies is summarised in Table 3.

Table 3: Course distribution for DHW competencies in 14 health informatics training programmes/curricular from the USA, Europe, and African regions

DHW Training Programme	Where / Institution	Type (pre-service/in-service)	# of courses developing the competencies										
			A	B	C	D	E	F	G	H	I	J	K
Digital Health Systems	University of Strathclyde, Glasgow <sup>1</sup>	Pre-service	0	0	1	0	1	0	2	0	2	1	1

<sup>1</sup> <https://www.strath.ac.uk/courses/postgraduatetaught/digitalhealthsystems/>

<b>Health Informatics</b>		The University of Sheffield <sup>2</sup>	Pre-service	0	0	2	0	0	1	0	0	2	1	1
<b>Health Informatics</b>		University College London <sup>3</sup>	Pre-service	1	1	2	1	1	0	1	1	1	1	2
<b>Master in Interdisciplinary Data Science</b>		Duke Center for Health Informatics <sup>4</sup>	Pre-service	0	1	0	0	0	0	2	0	4	0	3
<b>Electronic Health Records Management</b>		Ashworth College <sup>5</sup>	Pre-and In-service	0	1	2	3	2	1	0	0	1	3	0
<b>BSc in Health Information Management</b>		East Carolina University <sup>6</sup>	Pre-service	1	0	3	3	4	3	1	1	2	6	3
<b>Biomedical and Health Informatics</b>	Clinical Health Informatics	The University of North Carolina at Chapel Hill <sup>7</sup>	Pre-service	0	1	4	0	1	5	6	0	8	2	1
	Public Health Informatics		Pre-service	0	1	2	2	1	5	5	0	5	0	1
<b>MSc. in Applied Health Sciences Informatics</b>		Johns Hopkins School of Medicine, Division of Health Sciences Informatics <sup>8</sup>	Pre-service	2	0	2	5	1	3	1	1	2	4	16
<b>MEASURE Evaluation</b>		MEASURE Evaluation <sup>9</sup>	In-service	0	0	2	1	0	0	0	1	1	1	0
<b>Medical Informatics</b>		University of KWAZULU-NATAL <sup>10</sup>	Pre-service	1	0	0	3	2	2	1	0	2	1	0
<b>Masters in Health Informatics</b>		University of Ghana <sup>11</sup>	Pre-service	1	0	2	1	1	0	5	1	8	3	2
<b>Masters in Health Informatics</b>	<i>Public HI</i>	Makerere University <sup>12</sup>	Pre-service	1	0	1	1	1	3	2	2	2	5	2
	<i>HI major</i>		Pre-service	1	0	1	1	1	3	0	0	3	7	2
<b>MSc. Health Informatics</b>		University of DAR ES SALAAM <sup>13</sup>	Pre-service	4	0	0	1	2	2	3	2	4	3	3

**Notes:** Assessment of course distribution per competency/knowledge area in existence in some of the existing DHW curriculum/training programmes across the USA, UK, and the African region. A = Technology literacy & usage skills; B = Digital communication; C = Deploying eHealth; D = Products & services; E = Regulation & compliance (implementation); F = eHealth business case; G = Configuration & Programming; H = Security and privacy; I = Data Handling; J = Healthcare introduction & terminologies; and K = Practicum & Research Methods.

This assessment shows the gaps in existing training curricula across the globe including the limitations in tailor-made courses and their improper distribution to develop balanced DHW competencies, they remain largely modelled after the traditional face-to-face limiting opportunity for continual education, and lack of or limitation in courses that provide training in the use of eHealth technologies among others. Most of the existing curricula are tailored to provide only pre-service training, with very few presenting options for in-service training of healthcare professionals.

## 5 Discussion

Following from the results presented in Table 1, the countries are representative of advancement in eHealth among the Anglophone countries. They have developed eHealth strategies that highlight the need to train the DH workforce. To bridge these human resource gaps, the African countries need to first develop a DHW competency framework and then re-organize their national health training curriculum to ensure a standardized/universal eHealth curriculum. Thereafter, the DHW can acquire the necessary skills and knowledge in the areas of basic IT, eHealth technology use, technical support and security measures needed to optimize the use of eHealth technologies. To achieve the objectives of technology to deliver healthcare, the interest may be on “*how to use*”

<sup>2</sup> <https://www.sheffield.ac.uk/postgraduate/taught/courses/>

<sup>3</sup> <https://www.ucl.ac.uk/health-informatics/study/postgraduate-taught-programmes/health-informatics-msc>

<sup>4</sup> <https://datascience.duke.edu/mids-courses>

<sup>5</sup> <https://www.ashworthcollege.edu/career-diplomas/electronic-health-records-management/curriculum/>

<sup>6</sup> [http://www.ecu.edu/cs-dhs/hsim/bs\\_him/index.cfm](http://www.ecu.edu/cs-dhs/hsim/bs_him/index.cfm)

<sup>7</sup> <https://chip.unc.edu/mps-bmhi-curriculum/>

<sup>8</sup> <https://www.hopkinsmedicine.org/som/students/graduate-programs/welcome/programs.html>

<sup>9</sup> <https://www.measureevaluation.org/resources/health-informatics-for-low-and-middle-income-countries-short-course-for-health-information-system-professionals>

<sup>10</sup> <http://is.ukzn.ac.za/Courses/medicalinformatics.aspx>

<sup>11</sup> [http://www.ug.edu.gh/biostats/courses?field\\_department\\_tid=5](http://www.ug.edu.gh/biostats/courses?field_department_tid=5)

<sup>12</sup> <http://www.musph.ac.ug/index.php/accordion-2/152-mhi>

<sup>13</sup> <http://cse.udsm.ac.tz/index.php/programmes/postgraduate/msc-health-informatics>

ICT to deliver better healthcare; to conduct health promotion, there may need to understand “*ways in which*” ICT can be used as a leverage to promote health; and to monitor health, the focus may be on “*ways to use*” eHealth technologies as a media to monitor public health.

In order to attain the understanding of *how to use*, *ways in which* and *ways to use*, different authors have identified competencies that the different professions may bring to the DH (i.e., eHealth, mHealth, telehealth, electronic records, etc.) and maybe instilled in the DHW including but not limited to; basic IT literacy, communication skills, healthcare physician, management and development, IT guidance/support, range of DH technologies, information privacy, and confidentiality, biomedical/health informatics, among others [5] [9] [44]. These competencies align with those required of a DHW in Figure 2. For example, in a Delphi-study of competencies required for nursing telehealth activities, Van Houwelingen *et al* [45] identified knowledge, attitudes, general analytical and privacy skills, technological skills, clinical skills, communication skills, and implementation skills. These competencies cut across nursing professional work and those required for the use of digital technology to support nursing function, enhancing their ability to combine nursing experience into DH.

Regards the assessment of the existing DH curriculum, a study by Nishimwe *et al* [46] of health informatics competencies in undergraduate programmes at the University of Rwanda, identified only ICT literacy and use skills, informatics terminology and digital communication as the most present. However, regards the training of a DHW for the African region, the results in Table 3 reveal the following common themes/gaps do exist in producing a communicator, a collaborator, a professional technologist, an advocate, and a manager;

- (i). Short training courses are tailored to develop crucial/urgent competencies for a target group. Example of the Farr Institute<sup>14</sup> besides technical training, embedded professional skills such as communication, leadership, influencing ability and decision making into its training courses.
- (ii). Most programmes lack courses to develop the core competencies required for a DHW, e.g., technology literacy and use, digital communications, security, and privacy. Although configuration and programming had a large number of courses, they do not focus on issues critical to the successful implementation of DH in Africa; issues such as establishing communication medium for uploading digital data, setting up security measures inbuilt in the digital technologies, etc. Hence, courses should be tailored to develop these competencies, which are desirable for the African region.
- (iii). Although some of the programmes are online/distance-learning programmes, most of those in the African region is modeled after the traditional face-to-face training; limiting the opportunity for in-service health worker from becoming a DHW. It may be beneficial to introduce online or distance learning programmes to cater to these groups of workers in addition to supporting the introduction of new technology or boosting refresher training programmes. In-service training is considered very effective and can greatly facilitate the transfer to ICT-based work skills and routines among health professionals [37]. The mode of delivery affects the worker’s desire to engage in training. Besides, the workers in the healthcare sector are faced with personnel shortage; hence their high workload limits the time required to engage in continuing education.
- (iv). Limited or non-existent courses to provide specialized training in the deployment and / or use of eHealth technologies. The curriculum needs to provide for various specialized training in existing and emerging eHealth technologies such as DHIS2, EHR, EMR, PHR, and MHealth applications. For example, in Uganda, a single medical records officer may have to work with a wide range of systems like EHR, DHIS2, etc., in addition to providing technical support, use of HR systems, connecting and reconfiguring the facility WIFI, etc.
- (v). Although data handling has more courses, the reviewed programmes excluded content on blockchain technology, which is one of the emerging technologies that ensure the integrity of digital data content. Furthermore, existing courses focus largely on data analytics than security and privacy, which is quite essential to health data. Security and privacy courses are completely missing in most of the programmes.
- (vi). The existing training programmes/curricula lack a common structure for preparing DHWs. While some had more courses, others had less for a particular digital competency area implying products from different training institutions/programmes may possess varying levels of proficiency. There is, therefore, an urgent need to develop a standardized DHW curriculum or re-structuring the existing curricula to produce comprehensively skilled DHWs for the African region. Equipping of DHWs across the board with similar skills will enhance cross-border eHealth information exchange to consult and healthcare management.
- (vii). The concentration of programmes and/or courses on developing particular competencies with little to no regard for other core competencies as exemplified by most of the academic training curricula. Thus, regardless of whether it is the University College London programmes in health informatics, health data science, and health data analytics or the Makerere University health informatics programme, they all focus

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<sup>14</sup> <http://farrinstitute.org/research-education/education>

on developing limited DHW competencies. This may be wanting for the African region where the need is for a broad set of competencies.

Ultimately, given the gaps above observed in the various countries' eHealth strategies and the assessment of the digital worker training programmes across the globe, this created an urgent need regards developing a standard DH curriculum that can be used to train DHWs in the African region. In this regard, the study designed a structure for a standard DH worker-training curriculum for the African region.

## 5.1 Design Structure of the Standard DH Worker Curriculum for the African Region

The Digital Health (DH) curriculum for the African region should produce workers that satisfy personnel needs of the priority areas for eHealth highlighted in many of the African countries' eHealth strategies. However, the African region is characterized by multiple but distributed implementations of eHealth/digital technologies, thus require DHWs with diverse competencies to use them.

This study's assessment of the existing curricula across the globe helped to establish the DH curriculum trends, and thus determined what is suitable or what can be contextualised/customised for the African region with further adoption. In Table 4 and Table 5 respectively, are summaries for design structures of the standard DH pre-service and in-service curricula for the African region. Although studies have suggested that DHW training is incorporated into the standardized medical training curriculum [5] [10] [47], others advocated for training at the workplace (i.e. in-service training) [10]. Both approaches provide a suitable training environment for pre-service trainees and in-service professionals respectively. However, some consider in-service training to be very effective [37].

Whereas the in-service training curriculum in Table 5 is aimed to prepare in-service health workforce such as DH leaders in their work practices; the Pre-service training curriculum in Table 4 is based on a benchmark of the different types of DH worker curricula competencies across the globe, the DH worker needs of the African region and core competencies required of any DHW. In fact, there are calls to fill the knowledge and skills gaps for health workers using ICT to support healthcare [13] [16] [17] [18] [19] [20] [21] [22]. The competency framework is derived from the CanMEDS framework [39], the education model for equipping health professionals with mHealth skills [11], and the European digital competency framework 2.0 [3] [40]. Table 4 presents a summary of the proposed knowledge areas and competencies by levels of proficiencies that a DH Worker curriculum for the Africa region should have.

Regards the in-service training curriculum, it is guided by the recommendation of the Nigeria eHealth strategy that suggests the need for a nationally scaled health and ICT workforce education/training in addition to incorporating Health ICT into standardized curricula [17]. Table 5 presents a summary of the in-service (e.g. health leaders) training curriculum for the African region. It is based on the DH leadership curriculum that was designed, executed and validated in Lesotho in 2018, and assumes that the health leaders at the strategic and tactical levels of the healthcare system require knowledge/skills in the use of digital technologies to support their strategic and tactical decision-making. In this curriculum, the ten modules as shown in Table 5 aim to prepare the DH leader to understand the concept of DH and how it can influence the development of national strategies; identify DH interventions and requirements; design DH platform and applications; develop, deploy, maintain and scale-up of DH; use and analyse health data; and finally, how to monitor and evaluate DH systems.

The first three modules, i.e. 1-3 provide the underlying principles/foundations to understanding the concept of DH and how it influences the national strategy development. The three modules do introduce the DH systems and services and their key components that include strategy, governance, and regulations. To better understand the concept of DH, Maternal and Child Health (MNCH) and Non-Communicable Diseases (NCDs) are used as examples to explain and demonstrate how DH can be applied in the health system.

Modules 4, 7 and 8 provide *an overview of DH platforms and application designs*. Particularly module 4 summarizes the Global Goods and their applications including OpenMRS/Open Clinic, iHRIS, OpenLMIS, RapidPro, OpenSRP, Open Deliver, and Telemedicine among others. Global Goods are DH applications that can be used in various countries across the globe irrespective of health system settings. Module 7 specifically describes the DH architecture design including the business architecture, data architecture, applications architecture and digital platform infostructure, for which the OpenHIE is used as an example of health information architecture. Module 8 lays out the interoperability frameworks and highlights the standards and profile stacks for developing interoperability frameworks in varying health systems in the African region.

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Module 5 then *introduces the development, deployment, maintenance, and scale-up of DH applications*. This module explains how to implement DH applications and infrastructure, and how to ensure its sustainability. It further explains the relationships between partnership models such as the health and IT industry e.g. the telecommunications and how they can support DH in the health sector.

Module 6 provides a *summary of DH intervention identification, requirements analysis, and deployment standards*. The module particularly describes the requirements gathering, technology inventory, Request for Proposal (RFP) development and determining ICT functionalities to address needs, prioritizing DH interventions viz-a-viz costing, project management & planning, stakeholder engagement, and human-centered design.

Module 9 explains the *monitoring, learning and evaluation components of DH systems*. The module entails an understanding of how to assess and continuously improve the maturity of Health Information Systems (HIS) to achieve better health outcomes. It further explains why and how Monitoring & Evaluation (M&E) is done, when and how to use global toolkits, continuous improvements in M&E including standards for assessing and monitoring implementation.

Module 10 deals with *data use and analytics*. This included how to use data and basic regulations governing data access and use. It also discusses related issues such as techniques for information needs assessment, principles of data harvesting and data visualization and information communication and a broad summary of data-related regulations and policies among others.

Table 4: Digital Health Worker Competencies for the African Region: Pre-service Training Curriculum

Levels of proficiency	Level 1 – Basic	Level 2 – Intermediate	Level 3 – Advanced	Level 4 – Expert
<b>Brief description</b>	This is foundational & develops the DHW’s literacy level. Provides common knowledge or understanding of basic eHealth technology techniques and concepts e.g., types of technology, purpose, how to use, etc. Key terms include use, find, identify, etc.	Training at this level aims at developing the DH worker's capability to independently use eHealth technology to complete tasks and to apply eHealth technology knowledge or skill in different situations. Key terms include explain, describe, illustrate, among others.	Advanced training equips the DH worker with techniques to apply the theory. Can perform eHealth technology tasks without help, it’s a level of eHealth technology professionalism. Key terms include apply, show, propose, explain, vary, assess, etc.	This level prepares a DHW to provide guidance on specific eHealth technology(ies), troubleshoot and answer questions related to them or an area of expertise within the technology. The DHW becomes the consultant – “go to person” Key terms include create, integrate, propose, etc.
<b>Expected Outcomes</b>	<ul style="list-style-type: none"> <li>– Understand and can identify medical informatics / eHealth terminologies, concepts, principles, and issues</li> <li>– Can utilize a full range of eHealth technologies</li> </ul>	<ul style="list-style-type: none"> <li>– Occasionally apply knowledge to different cases with minimal guidance</li> <li>– Understand and can discuss the application and implications of eHealth technology changes to processes, policies, and procedures</li> <li>– Chooses appropriate tools for tasks</li> <li>– Experiments with new processes, tools, or technologies to determine the applicability</li> </ul>	<ul style="list-style-type: none"> <li>– Provide practical/relevant ideas and perspectives on eHealth technology processes or practice improvements to be implemented</li> <li>– Coach others in the application of eHealth technologies translating complex problems to solvable forms</li> <li>– Support the eHealth technology development process plus references &amp; resource materials</li> </ul>	<ul style="list-style-type: none"> <li>– Demonstrate consistent excellence in applying eHealth technology expertise across multiple projects and/or health systems</li> <li>– Create new technologies/application scenarios</li> <li>– Explain the relevant eHealth technology process elements and issues in relation to organizational issues and trends in sufficient detail</li> </ul>
<b>Possible competencies</b>	<ul style="list-style-type: none"> <li>– Can use computers &amp; other ICTs</li> <li>– Can identify appropriate eHealth technologies</li> <li>– Browse, search, filter data, information, and digital content</li> <li>– Distinguish data, information and digital content</li> <li>– Can understand eHealth &amp; medical terminologies; diseases codes, etc.</li> <li>– Can use inbuilt security measures</li> </ul>	<p>In addition to level 1 competencies, can;</p> <ul style="list-style-type: none"> <li>– Evaluating data, information and digital content</li> <li>– Managing data, information and digital content</li> <li>– Interact through digital technologies</li> <li>– Share through digital technologies</li> <li>– Engage in citizenship through digital technologies</li> <li>– Collaborate through digital technologies</li> <li>– Netiquette</li> <li>– Managing digital identity</li> </ul>	<p>In addition to level 2 competencies, level 3 DHW can;</p> <ul style="list-style-type: none"> <li>– Develop eHealth content</li> <li>– Integrate and re-elaborate on the eHealth digital content</li> <li>– Solve technical but eHealth related problems</li> <li>– Shares expertise, teaching skills and explaining concepts to others</li> <li>– Copyright and licenses</li> </ul>	<p>In addition to level 3 competencies, level 4 DHW can;</p> <ul style="list-style-type: none"> <li>– Improve or redesign eHealth processes, tools or technology</li> <li>– Implement and troubleshoot complex issues on eHealth technology(ies) of their expertise</li> <li>– Programming</li> </ul>
<b>Possible competency categories</b>	<ul style="list-style-type: none"> <li>– Technology literacy &amp; usage skills</li> <li>– Literacy in medical &amp; eHealth terminologies</li> <li>– Information &amp; data Literacy</li> <li>– Security &amp; privacy Literacy</li> </ul>	<p>In addition to level 1 competency categories are;</p> <ul style="list-style-type: none"> <li>– Digital communication</li> <li>– eHealth products &amp; services</li> </ul>	<p>In addition to level 2 categorization;</p> <ul style="list-style-type: none"> <li>– Regulation &amp; compliance (implementation)</li> <li>– Business processes</li> </ul>	<p>In addition to level 3 categorization;</p> <ul style="list-style-type: none"> <li>– Networking and Programming</li> <li>– Data analytics</li> </ul>

Example of security & Privacy application	S E C U R I T Y and P R I V A C Y (Required at all levels of competency to protect devices, personal data, health & wellbeing and environment)			
	Protect devices, use security measures on devices & inside applications, etc;	Protect devices, use security measures on devices, inside applications, on data/information sharing, etc	Protect & guide others on how to protect devices, applications, data/information privacy, etc	Improve or develop systems to enforce security & privacy

Table 5: Digital Health Worker Competencies for the African Region: In-service (e.g. Health Leaders) Training Curriculum

Integrated DH Building steps	Understanding DH	National Development	Strategy	DH Interventions identification and Requirements Analysis	DH Platform and Applications Design	Development, Deployment, Maintenance and Scale Up	Data Use & Analytics	Monitoring & Evaluation
<b>Training Modules</b>	<b>Module 1: Introduction to DH</b> <ul style="list-style-type: none"> <li>- DH Systems and Service Building Blocks</li> <li>- DH Solution Value of DH &amp; Transformative Role of DH</li> </ul>	<b>Module 2: DH Strategy, Governance &amp; Regulations</b> <ul style="list-style-type: none"> <li>- Develop a national DH strategy outlining overarching needs, desired activities, and outcomes</li> <li>- Formulate a DH investment plan to support the national strategy</li> <li>- Establishing a governance mechanism</li> </ul>	<b>Module 6: Implementing DH</b> <ul style="list-style-type: none"> <li>- Requirements Gatherin</li> <li>- Technology Invento</li> <li>- Determining ICT functionalities to address needs: Prioritizing DH Intervention</li> <li>- Costing</li> <li>- Project Management &amp; Planning</li> <li>- Stakeholder Engagement</li> <li>- Human Centered Design</li> </ul>	<b>Module 4: DH Global Goods Applications</b> <ul style="list-style-type: none"> <li>- OpenMRS/OpenClinic, iHRIS, OpenLMIS, RapidPro, OpenSRP, Open Deliver, Telemedicine, OpenELIS, openLMIS</li> </ul> <b>Module 7: DH Architecture Design</b> <ul style="list-style-type: none"> <li>- Business Architecture</li> <li>- Information Architecture</li> <li>- Digital Platform infostructure</li> <li>- OpenHIE as an example of a health information architecture</li> </ul>	<b>Module 5: Partnership models</b> <ul style="list-style-type: none"> <li>- Partnership models with telcos</li> </ul>	<b>Module 10: Data use and Analytics</b> <ul style="list-style-type: none"> <li>- Techniques for information needs assessment</li> <li>- Principles of data harvesting</li> <li>- Data Visualization &amp; Information Communication</li> <li>- Data related Regulation</li> </ul>	<b>Module 9: Monitoring, Learning and Evaluation</b> <ul style="list-style-type: none"> <li>- Why and how- M&amp;E</li> <li>- Global toolkits- When and how to use?</li> <li>- Continuous improvement</li> <li>- Adapt and accomplish</li> <li>- Assessing and monitoring the implementation</li> </ul>	
	<b>Module 3: Examples of the use of DH</b> <ul style="list-style-type: none"> <li>- MNCH, NCD</li> </ul>			<b>Module 8: Interoperability Framework</b> <ul style="list-style-type: none"> <li>- What is interoperability</li> <li>- Standards &amp; profile stacks</li> <li>- Developing the Interop. Framework</li> </ul>	<b>Module 6: Implementing DH</b> <ul style="list-style-type: none"> <li>- DH Deployment</li> <li>- RFP development</li> </ul>			

## 6 Conclusion

In this work, we reviewed the current state of the DHW curriculum across the globe with the aim to design a standard DH training curriculum for the African region. The study assessed various DH worker-training curricula across the globe to identify the DHW learning needs and the required competencies for the African region. The review showed limited core competencies and a lack of common curriculum structure across the existing DHW training programmes. There was also a limited focus on the entire life span of the DH ecosystem. We used relevant health worker training frameworks/models and digital competency frameworks to design a competency framework for the DH worker curriculum. The assessment of the existing curricula across the globe guided the establishment of the DH curriculum trends, and thus determined the new DH curriculum for the African region. We expect the DH curriculum to fill the DHW competency gaps that currently exist within the African region.

As a follow-up, our future work points to the need to re-assess the key DH worker competencies and expected outcomes for the African region once the in-service curriculum has been implemented; and the evaluation to adopt the use of eHealth technologies in support of decision-making and management at strategic and tactical levels and its success on completion.

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